

7RGDI VSDSHU H, GWRQ 6XEVULEH
7KH7UW2 0 HNU /DWHGUGHEVRO
+RP H M1HZV M30WLFV M6SRUW M (QWHDOP HOW MROHV *R ORP P D %CRV 9LGRH : HDWKHU 7UDILF &ODWUHGV -REV MSHDOWM &DUV 6LWHO DS
6HDUFK [REDACTED] 6N UPKLYH UHMGOFH HE 6



ORVHP DUG

- 6KH VSIOV 6SDQVK P RW LOMR EHDXWIXO EODONHW
- O DWDFRXVHW FRPSDO \ SDQOVIR ELOG) ORGOD V ILLWV HMDOROSDOW
- +RSH IRUVDP YLVP VSC6XU' DLO JLYHV XS FOOLP VR P KOROV
- +LGHQI GHEWKRPNV 1HZ 7DP SD FRP P X QW
- 'UXJ UHMWDQBXU WLOJ LO NLGV KHGD VKURDQHFIWV

2XWRRU

- &DSVLOV &RUCHU 7DNLOJ RQVKH ERWMP GZ KHOV
- &DSVLOV &RUCHU 6ORRN SRP SDOR KHGD IRIZ DPH JU ZDWUGXLOJ FRO VSHKD ZHVRHQDO) ORLQD
- &DSVLOV &RUCHU LVKLOJ DFWROFKLOV RXTEHFQVH RI FRO ZHDWUHQD ZHVRHQDO ORLQD
- &DSVLOV &RUCHU &RCI LURQWRI ZHVRHQDO ORLQD FRDVWDYH SXVHG WLMQMV GHHS KRQV DQG UHGDADDFDODV
- &DSVLOV &RUCHU LYHV VQXUHV KHQS UDLVH DZ DUQHCV

6SHFDQHSRW

- 7HWDQ *URXOGV 7KH CDAHW LOGAWA EHLOJ RXWRLFHG VR ,QGLD \$Q DQ, OXP EHURI WDJ LF WLOQV FDQKD SHO RQVKH Z DA VR RXU P HGLQH FDQHCV
- ORUHVSHFDQHSRW

9LGRHWSRW

- 3DVKHFN VR SDVKHFN %D DUHD UHGDOW ZKR ILOG VKHP VHOFHV WLUJ J QOJ VR VVULYH SDVFKHFN VR SDVFKHFN ORUHVLSRW

) RUMVLOJ VKH VKRUH O DF' LQDOLQ RAVWU UHQLRUFHP HOW

% 7HUA 7RP DQD P HV 2XWRRU (GVRU Q3UQMLGD -DOXDU



>SRUWMA RI 7DP SD %D : DAK@

ODF' KQWU RUH %DMH

JLYH \HDUJ DIR Z LWK HYHUJ IUHU KWUJKDW ZHOUZRUXW 7DP SD %D VP DLO VKLSSLOJ FKDOOHO DVGHQZRLQQRWV QWVHMDQG, WZDVJ HMDJ SUHW EDG VDLG 3HMAU&CUN HI HFXYAH GLHFMURU 7DP SD %D : DMK : H KDG SDP WHHV DQOJLQW VKH EDV +KWERURUX K &KDOOHOXV LVXVHG EV DSSUR[IP DMQ YD \HDUJ KDMQ RXQWVR ROHVJ ERDMEUJ H IJUJ KMUJ RUFUXI/H VKLS HYHUJ KRXUJ \$QG VKH FKDOOHO LVXVH QWVHRYHUP LQ DZ D &CUN VDLG DV KH WMRG ROVW HURGQJ VKRUHQD7KHUJ LV QRKLOJ VR WRS VKRH ZDNHV VRP H RI Z KIEK FDQEH WHYHDO IHMKUJ K IURP URQDQJ LO KHUJ DOG ZDVKLOJ DZ D VKH VDQG

2\VMUW VR VKH UHMFXH

% EHMMAP DMVVKH O DF' LQDQH VKRUHQD KDVEHHQ QRVQJ IRRW VKRUHQD SHU \HDFR EHDFK HURVRO, ORCH SDUWFXQDQ KQDG KLUJHD VKH EDVH VHOYLROP HOMADDP LQWV %DQG QDMDP HMROH URFNVR KHQS WDEQH VKH VKRUHQD

WKGSH WRS VKH HURVRO VDLG -DVQ. LNSDWLN F 0 DF' LQDQH VKH EDVH VHOYLROP HOMADDP LQWV %DQG HZ DQWIG VR FRP H XS Z LWK D VRQWROVKDZRXQKHQS LH WDEQH VKH VKRUHQD

. LNSDWLN KHDQ DERXW : DMK VVFFFHV LQ P DNOJ SRUWQVR VKH &LW RI 6W 3HMLUVEWV VP LQWRI WHDZ DQGP RUH HCYLROP HOMADDP VRXOG VKRUXJ VKH XHVR /R 3 UR 5 HHI %DQG

7KHMH P DQGP DGH RVWMLGRP HV DUH P DGH IURP P DQGP IJHOGQ FROFUMI DGGWYHV DUH X VHG VR QHWDQH VKH S+ Z KIEK DQZV VVKKHOLVK LQWV FDWHRV WMLUVR WDNH KRQDQG JUR

ZQ RWMQDQI LOMUXS VR J DQGP RI Z DMUQDQKXWLG &CUN Z KRVH RUJ DQJ D VRQ Z RUNV VR SURVADQG UHMRUH P DQGP DQGP Z HMDQG HOYLROP HOWLOVKH EDV 6R VKH P RUH RVM UVW RX KDHV VKH FQDCHUVKH Z DMU

,Q DGGWYHV LQ SURYLOJ Z DMUQDQWVKH VR WMLUVR WDNH KRQDQG ZYH DFWIR

(YHUNZKU ZH KDHV SXWVHP ZH KDHV KDG LHDWFFHV VDLG &KUV 6XWMOZ KR FRRUS LQWV VKH HCYLROP HOMADDP VRXOG VR WMLUVR WDNH KRQDQG JUR

9ROXQHMHV QHHGHG

7KH WSIEDQW VR WMLUVR WDNH KRQDQG ZYH KV

6XEVULEH VR VKH7LP HV

&GENKHUH IRGDO GHQHU R VKH3WVWEXUJ 7LP HV

(P DQ HZ VOMMVU %HVKH IJWWR NORZ 5HJLVWURUHH EUHDNLOJ OHZV DQHUV DOG P RUQDQJ KHDGQH

6WU 7RRO

(P DQH VRU 3 UDUV VRU &RQWRAH GVRU &RPPHOROMWVRU

GRFDO/RRNP DUNQJ

LU) DHERN 6 WPECHSRQ BHGQW KIRXW 1HZVYQH

6SRUW * HCHDO



8QDQDQV 8QDQDQV 8QDQDQV
8QDQDQV 8QDQDQV 8QDQDQV
5RQH 7WQH 1) & 7WQH DPH
8QDQDQV 8QDQDQV 8QDQDQV
8QDQDQV 8QDQDQV 8QDQDQV
8QDQDQV 8QDQDQV 8QDQDQV

OXOPHGLDUHSRUW

✉ : LOAHV
VWD
\$ EDEY
GRSKLQV
UHFVXH
WUDMHP VVWH QYHV
RI VKRH DURXOG KHU



✉ ORUHP XQIP HGD
UHSRUW

SRXOGV 7KH I UWWUDI H RI VKH O DF' LQHWRUDWRO Z KFK EHJ DOQ IGYRQHG
VVI VKRUHOH

XQWDQJ

7K RVWMUGRP HVWDELOH VKH VKRUHOH DOG WDS VKH VHGLP HQMLNSDMFN VGIG
VKH VDQW DUK J UDWD FKDOFH VR UHVLQ DOG HYHQMDQ P DOJ URYHV

7KDWZV

3KDVH,, FRP S0MAGLQO DUFK DGGHG IHHNRV VMUHKQEDUV 3KDVH,,, FR
VKH IDORI SURMFWMG DO DGLWVRDQHNRV VKRUHOH

P SOHNGQ

%XKLV RXLEU J HMSURMFWMG WDN VNLDG RI 3KDVH, 9 FXUHQW XQGHUZ DA
GR LQ VKRXWROQMHU

H FRXQW

2Q DFRRO HFHP EHUP RUQJ DERXVRI O DF' LQIP HQ DOG Z RP HQWQUDG RXW KHS SO
VKH KHDYI RV VMUGRP HV DQJ VKH VKRUHOH

DFH

WDNHV D QXRI KDGQV VR S0FH RV VMUGRP HV & QUN VNLDG RI 3KDVH, 9 : KHO
RYUHZ H Z LQDHYH SURMFWMG I HHNRV VKRUHOH

MVDO

6DQW DUK J UDWD DOG P DOJ URYHV

2\VMUVEV QDQWU DUH VBRZ J URZ IQJ FUHDWUHV UHH QRDWQJ RV VMUVDWQD LW K VKH VGH
DOG HYHQMDQ VHMWDQD RD KDG UXUDFH VXFK DV VKH FROFHM R\VMUGRP HV, VKHQV NHV
VHMUDHDU VIRUWKH RV VMUWV IR J URZ DOG FRQQLJH

7KLIV D QJQ WUP VRQWVQ. LNSDMEN VNLDG <RX GRQ WHMOMDQDCHR XV UHVV

%XQFH VKH VKRUHOH LVWDELOH HG %D : DMK YROQMHU FRP H LO DOG S0QWSDUQD
DOWHQDQD RUVDOV DUK J UDWD KFK VKHQDQZ VP DOJ URYHV VR WDNH URRW

H DQF EXQJ RV VMUHHHVQ RXVRI DFVQDQ VMUHKQ & QUN VNLDG 7KH RV VMU
FRP ELQH Z LQ RXUWHDJ UDWD S0QWV VRIIHUD VRVQDDELDWQDSSURDFK

7DP SD %D : DMK KDV S0QV IRQXP HURXV SURMFWMQERVK VGHV RI VKH EDV IO

%Z LQ HYHU VQJ ZH GR Z H FRXQW SXE OF VXSSRUWQUN VNLDG: H Z RXQCHYHU
DFFRP S0QV DQ VQJ Z LQ VKRXWQXUY ROQMHU

)\$67) \$76

\$ERXWDP SD %D

? 7DP SD %D LVVKH QWU HMWSHQ Z DMUHMAXDU LQ DRUGD HOFRP SDWQJ CHDU VTX DUH
P LOH/DOG ERUGHUQ VKUHH FRXOMHV² + LQERURXJ K O DODMH DOG 3LQHQDV 7KH EDV V
VSUDZ QJ Z DMUHKHG FRYHV D QDG DUHD CHDU ILYH VP HV DV QDUH 3LWXDUH P L QV
? O RUH VMQDVMEXWDUHV I QZ LQMR 7DP SD %D LOFOXGLQJ GR] HOV RI P DQGHUQ
EUDFLVX Z DMUHUVHV DOG IRXUP DMRULYHV² VKH + LQERURXJ K \$ QDILD O DODMH DOG / LQV
ODODMH
? \$ VQJ QI TXDURI EDV Z DMUW DV FROMQDVP DO DVP LQRO SKV VRSQDQWRO²
P LFURVRSLF VQJ QI FHQIG S0QWVKDQH DQHVWHDQWVKHDG LOVKH Z KR HDW Z KR P DQH
IRRG Z HE
? O DOJ URYH EONHMG LVQDGQ I 7DP SD %D VXSSRUWVKH P RVQYHUV FRQOLQZ DMUELLG
CHWQJ FRQOLQZ I 1RUW \$P HUFD DOQDQ KRMQJ SDUW RI VSHFLHV RI EIU GV IURP
VKH IDP LQDZ KLM LELV DOG J UHDQVKH KHURQVR VKH UH DQHGLVK HU UHVKH UDUMK HUROLO
VKH QDQH
? (DFK VTXDUH P HMUR EDV VHGLP HQMRQDQV DOYH DQH JH RI DQF DQ² P RWQ W Q
EXUURZLQZ RUP VFUKWDFHDQV DOG RVKHP XG GZ HQHUV WQDQH NORZ Q DV EHQME
LOYHUMEUDMAV 7KH P RWQXP HURXV FUHDWUHV LOVKH EDV VHGLP HQMRQH D SUP LQWV ILVK
LNU
LOYHUMEUDMAV DEXWDFKHWQJ FDQG ELDFQFKLRWQP D
6RXUH 7DP SD %D (WADU 3URJ UDP ZZZ VHS RUI

7DWV RGULHG @